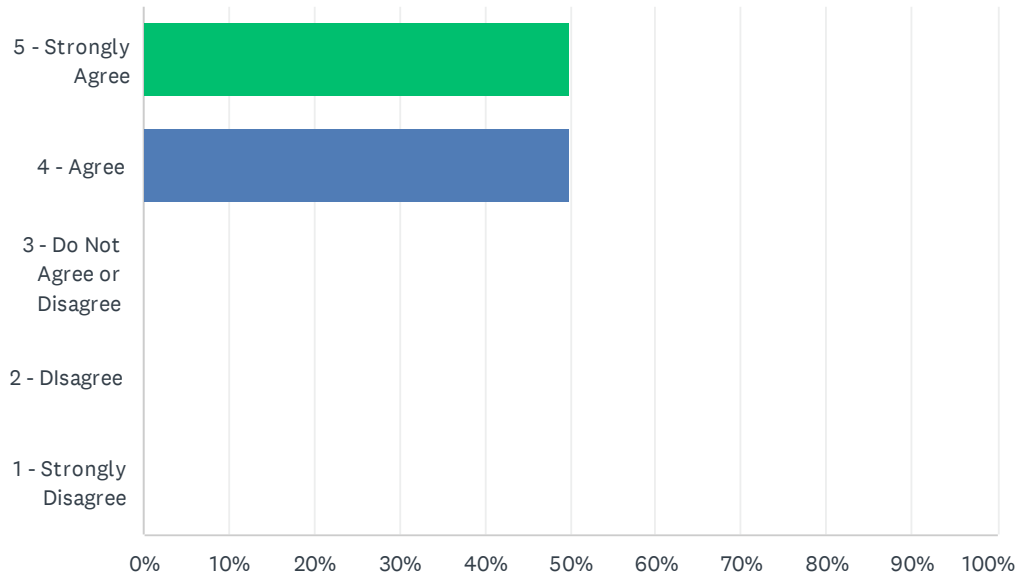


Q1 The chair is a non-executive Board member and possesses an appropriate level of relevant experience.

Answered: 8 Skipped: 0

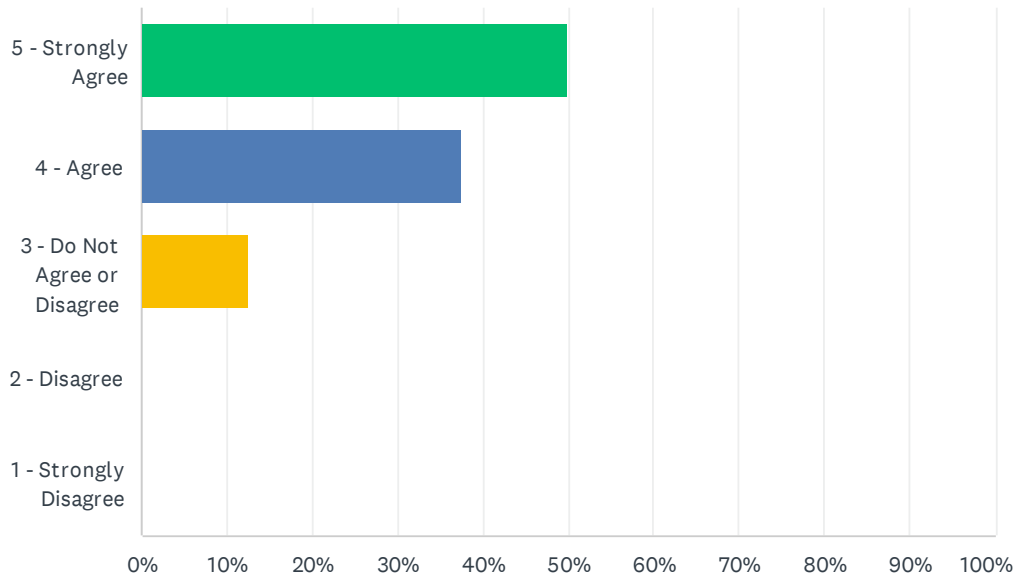


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	50.00%	4
4 - Agree	50.00%	4
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Chair has commercial, strategic level experience.	1/20/2025 3:04 AM
2	The committee is expertly chaired by a Non-Executive who has a breadth of knowledge and is a strategic thinker.	12/30/2024 11:59 AM
3	Experienced chair person	12/23/2024 10:34 PM

Q2 The Committee's terms of reference clearly, adequately & realistically set out the Committee's role and the scope of its responsibilities and have been approved by the Committee and the Board of Directors.

Answered: 8 Skipped: 0

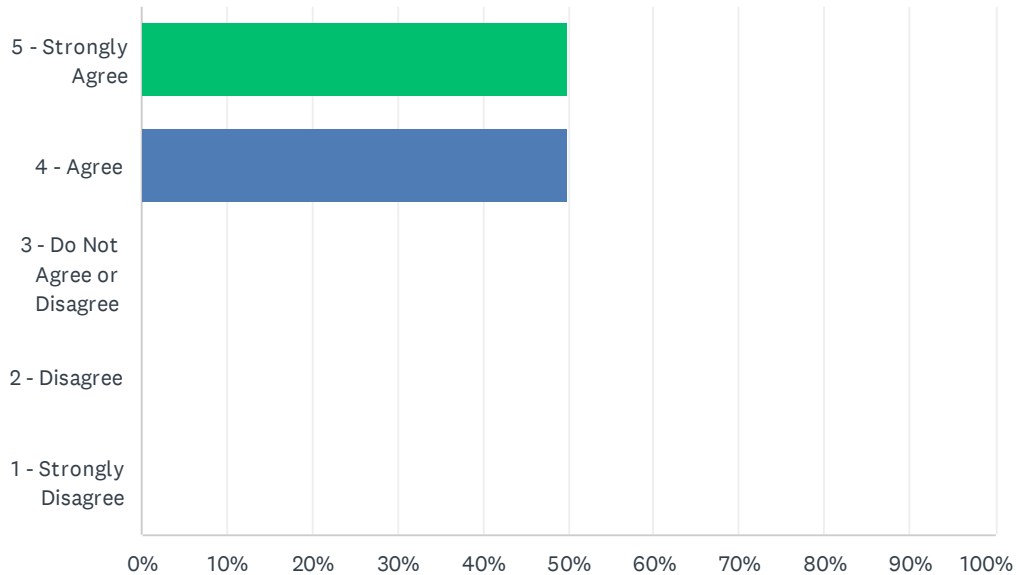


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	50.00%	4
4 - Agree	37.50%	3
3 - Do Not Agree or Disagree	12.50%	1
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	ToR reviewed recently in connection with new EPR and interactions with Performance Committee.	1/20/2025 3:04 AM
2	ToR revised 2024.	12/30/2024 11:59 AM

Q3 The Board was active in its consideration of the Committee composition.

Answered: 8 Skipped: 0

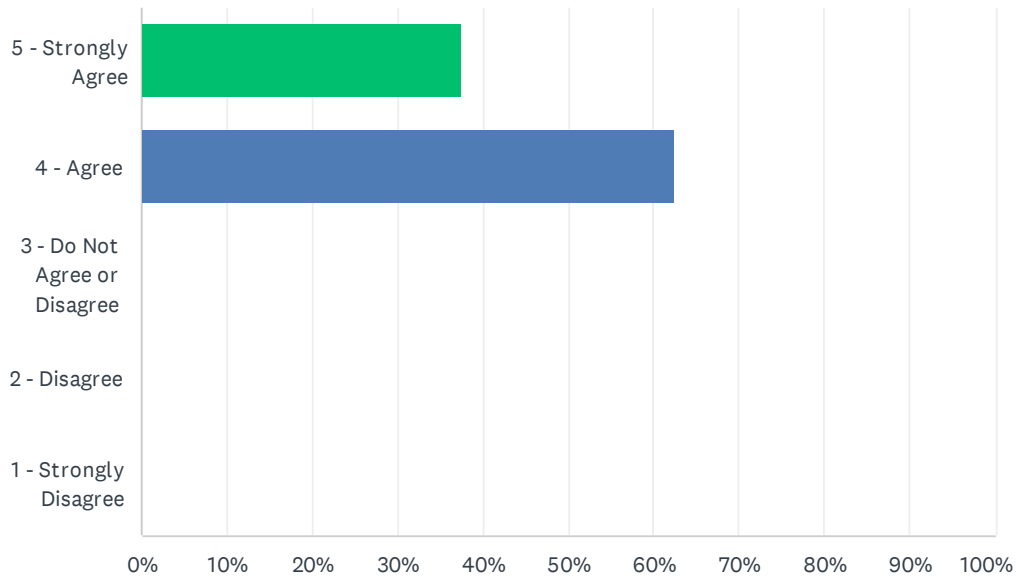


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	50.00%	4
4 - Agree	50.00%	4
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Skills and experience considered to give breadth of knowledge for effective challenge and assurance. Lack of Digital expertise identified among the NED team and this has been addressed through recent recruitment.	12/30/2024 11:59 AM

Q4 Committee members have a good understanding of what is expected of them in their role and have the skills and expertise to scrutinise the business of the Committee

Answered: 8 Skipped: 0

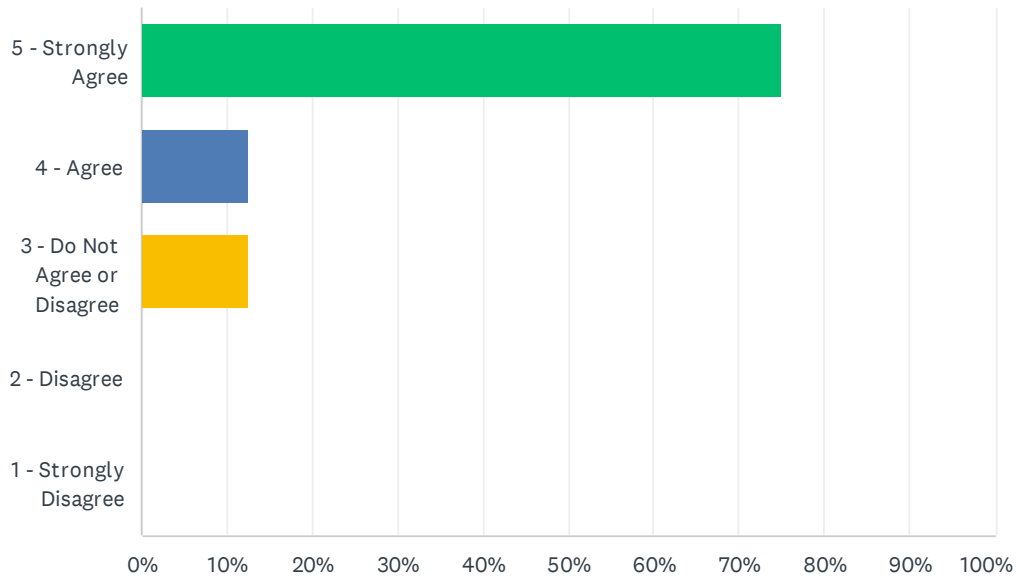


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	37.50%	3
4 - Agree	62.50%	5
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Members apply their skills but recognise their vulnerability in relation to cyber security.	1/20/2025 3:04 AM
2	There has been constructive challenge and discussion regarding the role of the committee and members ability to make a meaningful contribution.	12/30/2024 11:59 AM

Q5 The Strategic Projects Committee's actions reflect independence, ethical behaviour, adherence to good practice guidance and the best interests of the Trust and its stakeholders.

Answered: 8 Skipped: 0

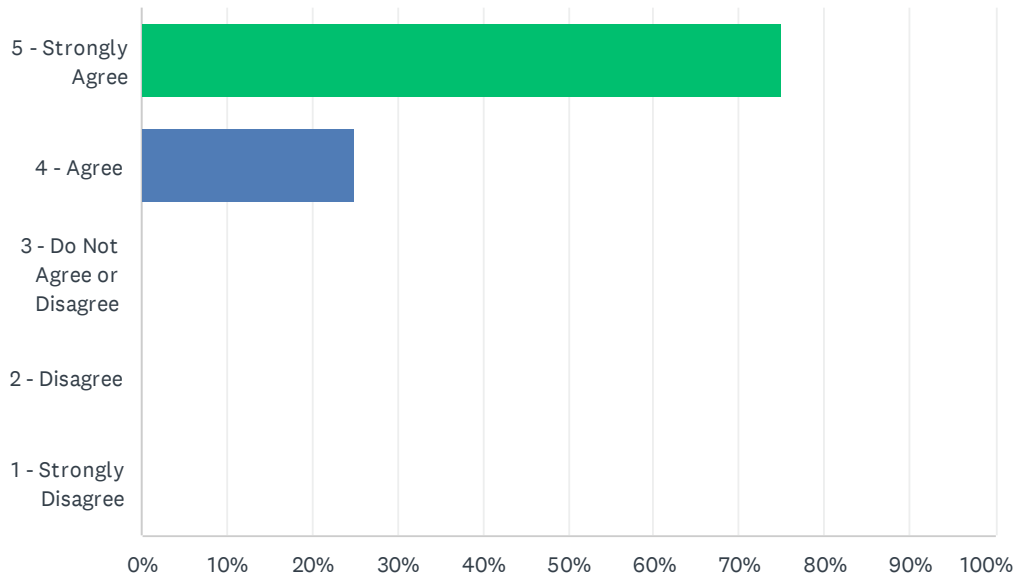


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	75.00%	6
4 - Agree	12.50%	1
3 - Do Not Agree or Disagree	12.50%	1
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	There is good discussion and challenge but exchanges are always professional and respectful.	12/30/2024 11:59 AM

Q6 The Strategic Projects Committee reports to the Board of Directors throughout the year demonstrating compliance with its terms of reference and provides the Board of Directors with assurance on the effective operation of systems and procedures within the remit of the Committee.

Answered: 8 Skipped: 0

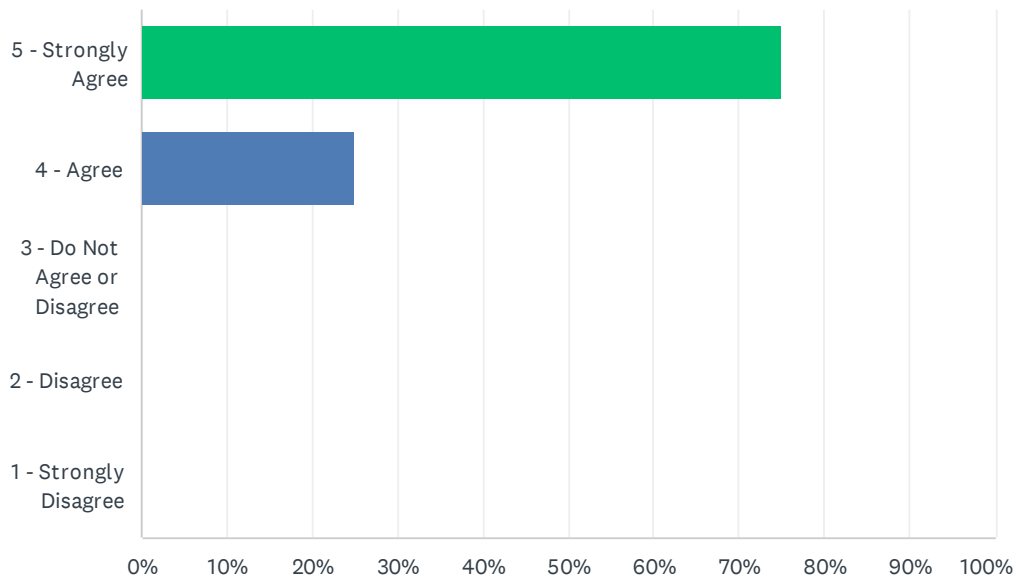


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	75.00%	6
4 - Agree	25.00%	2
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Chair submits a written report after each meeting.	12/30/2024 11:59 AM

Q7 The terms of reference are reviewed annually and take into account governance developments and the remit of other Committees within the organisation.

Answered: 8 Skipped: 0

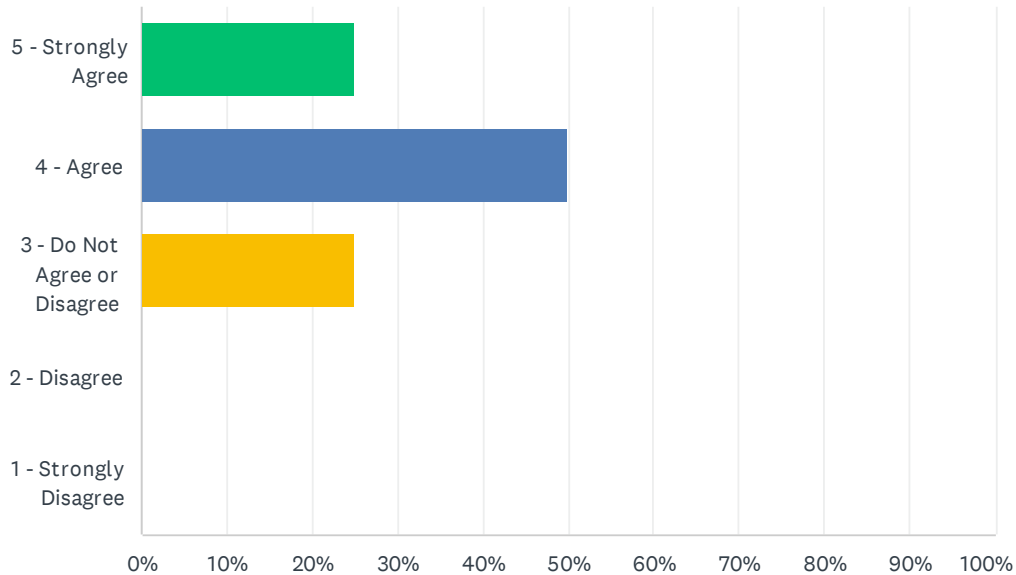


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	75.00%	6
4 - Agree	25.00%	2
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	This was done very recently.	1/20/2025 3:05 AM
2	Example of EPR which crosses multiple committees and has been well thought through	1/6/2025 10:30 AM
3	Reviewed 2024	12/30/2024 12:02 PM
4	It can be difficult to determine as issues/risk progresses whether they still are strategic projects or operational issues and therefore better linked to another Committee but there is good awareness and discussion on this on an ongoing basis.	12/24/2024 1:38 PM

Q8 Changes to the Committee's current and future workload discussed and approved at Board level.

Answered: 8 Skipped: 0

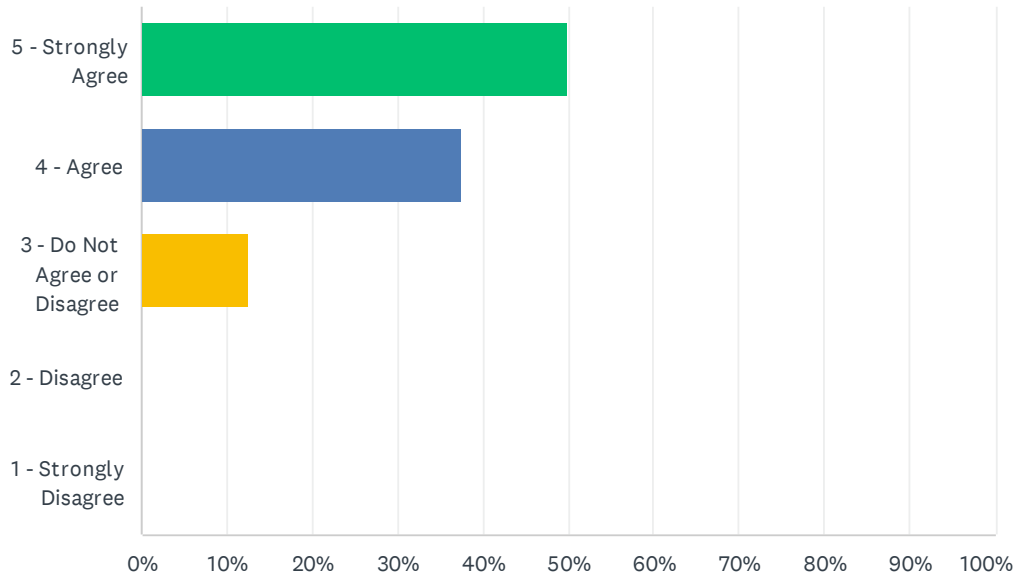


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	25.00%	2
4 - Agree	50.00%	4
3 - Do Not Agree or Disagree	25.00%	2
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	The workload of each committee is kept under review and discussion can be triggered by the Chair of the Committee at any point.	12/30/2024 12:02 PM
2	Not sure we have regular reviews of committee workloads at Board.	12/24/2024 1:38 PM

Q9 The Committee have a forward plan for its meetings so it can consider issues at the right time and in the right level of detail.

Answered: 8 Skipped: 0

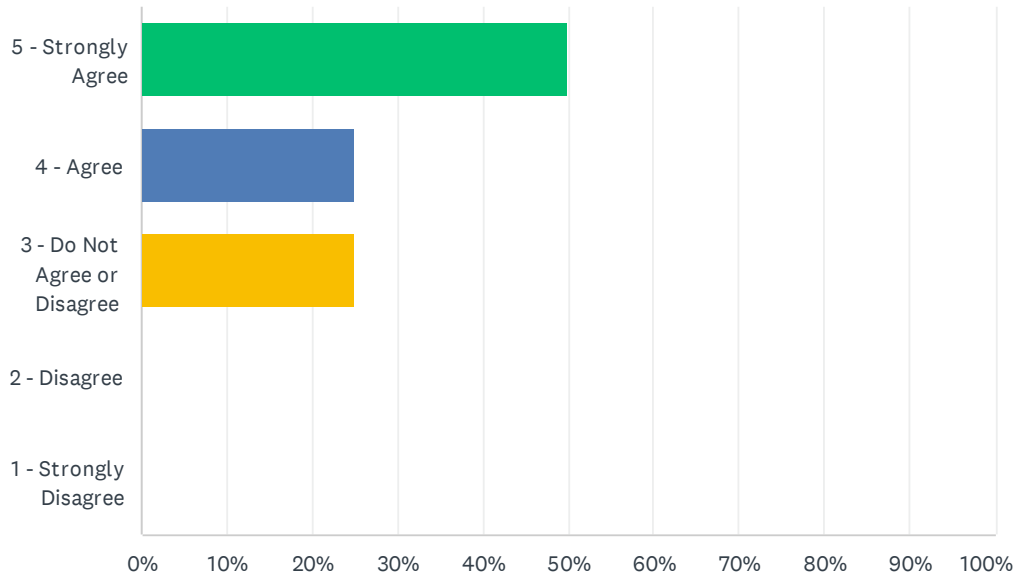


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	50.00%	4
4 - Agree	37.50%	3
3 - Do Not Agree or Disagree	12.50%	1
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Yes	12/30/2024 12:02 PM

Q10 The Committee receives information and papers far enough in advance for them to fully consider before the meeting.

Answered: 8 Skipped: 0

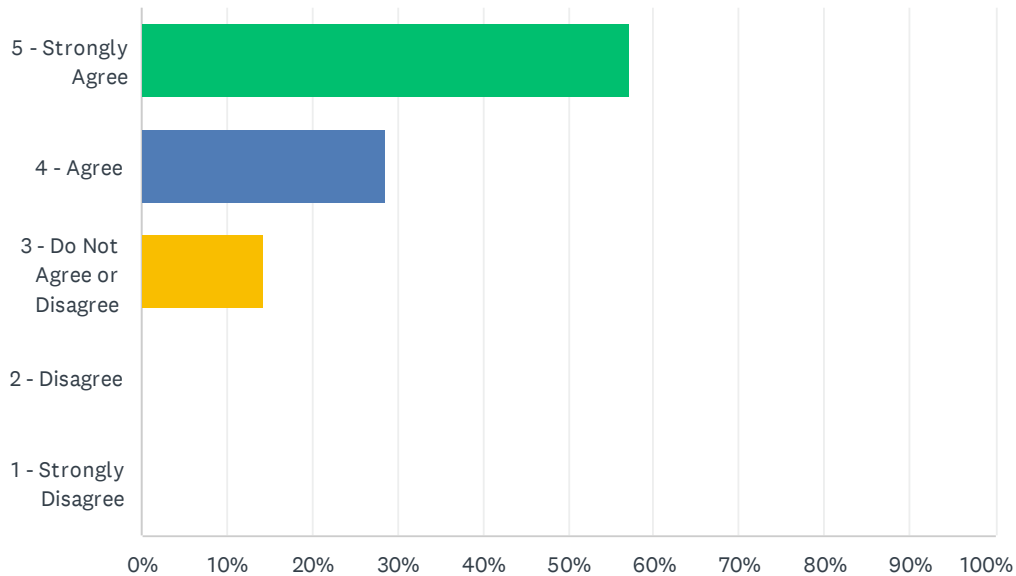


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	50.00%	4
4 - Agree	25.00%	2
3 - Do Not Agree or Disagree	25.00%	2
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		8

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Yes, although the Digital reports can contain material which is more business as usual rather than strategic.	12/30/2024 12:02 PM

Q11 The Committee acts in an inclusive and respectful manner, avoids 'group think', and provides an appropriate balance between challenge and support.

Answered: 7 Skipped: 1

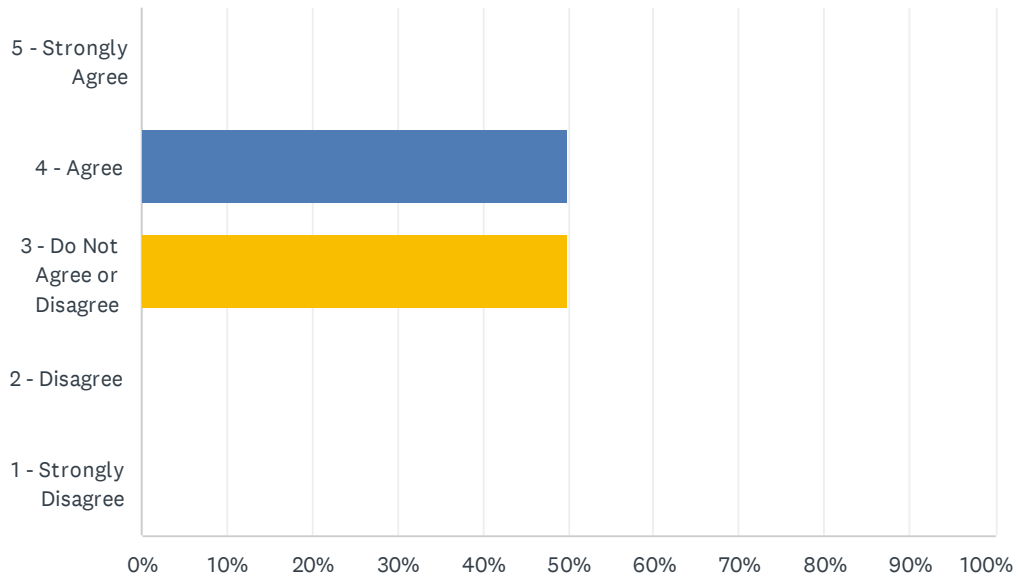


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	57.14%	4
4 - Agree	28.57%	2
3 - Do Not Agree or Disagree	14.29%	1
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		7

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	There is a good level of challenge during meetings coupled with support.	1/20/2025 3:09 AM
2	Good level of challenge, which is respectful in nature.	12/30/2024 12:03 PM

Q12 The Committee's role in the scrutiny of the Trust's financial performance is clearly defined and complementary to the Board of Directors.

Answered: 6 Skipped: 2

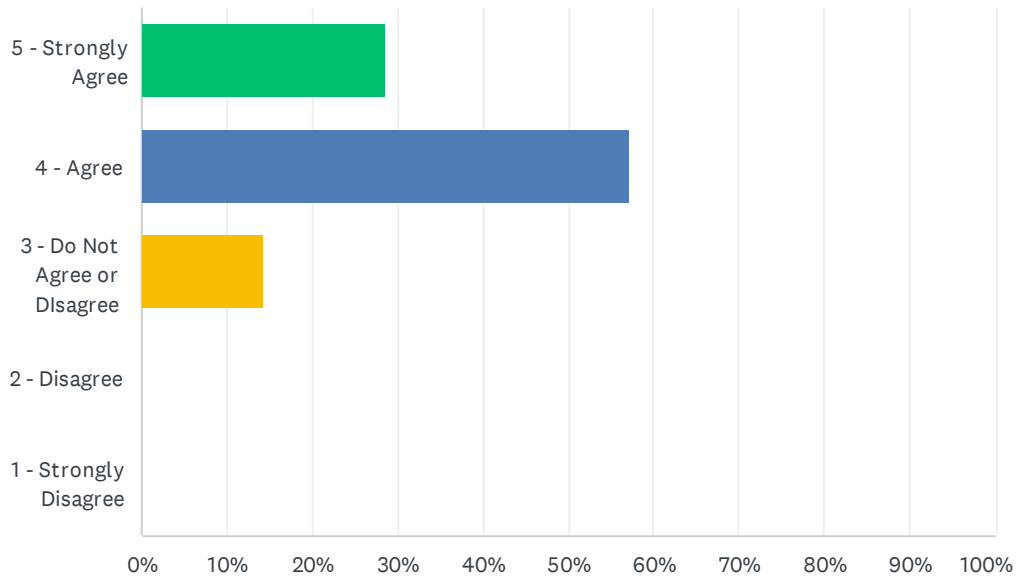


ANSWER CHOICES	RESPONSES
5 - Strongly Agree	0.00% 0
4 - Agree	50.00% 3
3 - Do Not Agree or Disagree	50.00% 3
2 - Disagree	0.00% 0
1 - Strongly Disagree	0.00% 0
TOTAL	6

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	There is challenge and scrutiny where appropriate, with further detailed scrutiny via the Performance committee.	1/20/2025 3:09 AM
2	This is not a function of SPC.	12/30/2024 12:03 PM
3	Not sure that this is relevant to this committee	12/24/2024 1:38 PM
4	I am unsure of degree of scrutiny of financial performance - more the role of the performance committee	12/23/2024 10:38 PM
5	I don't think this is relevant for SPC	12/23/2024 5:33 PM

Q13 There is appropriate consideration of assurance reports (from a variety of sources). The Board of Directors is clearly sighted on the issues that arise which require action by the Strategic Projects Committee.

Answered: 7 Skipped: 1

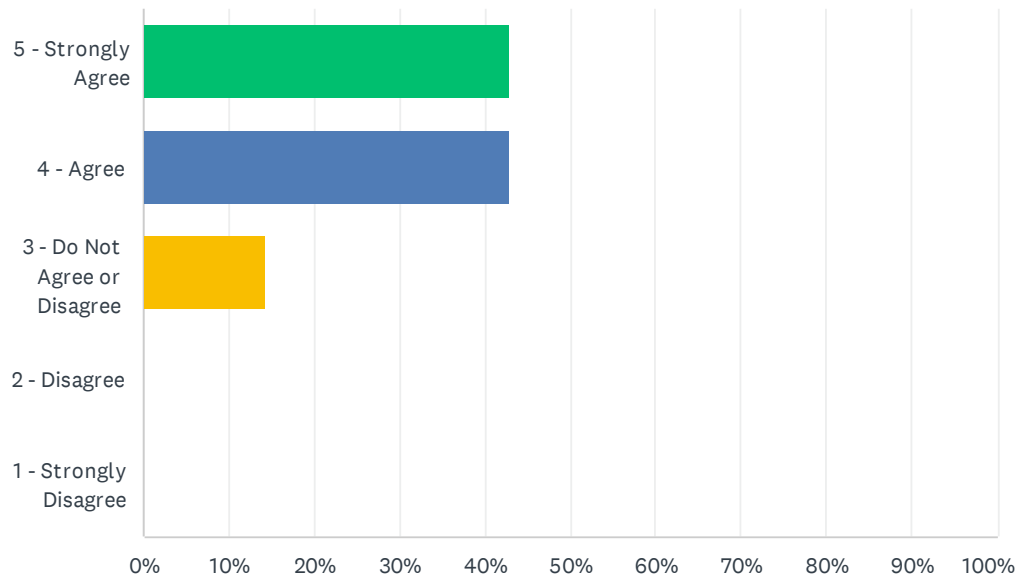


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	28.57%	2
4 - Agree	57.14%	4
3 - Do Not Agree or Disagree	14.29%	1
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		7

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Yes and the committee has identified a knowledge gap in the field of Digital which has been addressed.	12/30/2024 12:16 PM

Q14 The Committee is appropriately sighted on significant projects and programmes throughout their lifecycle.

Answered: 7 Skipped: 1

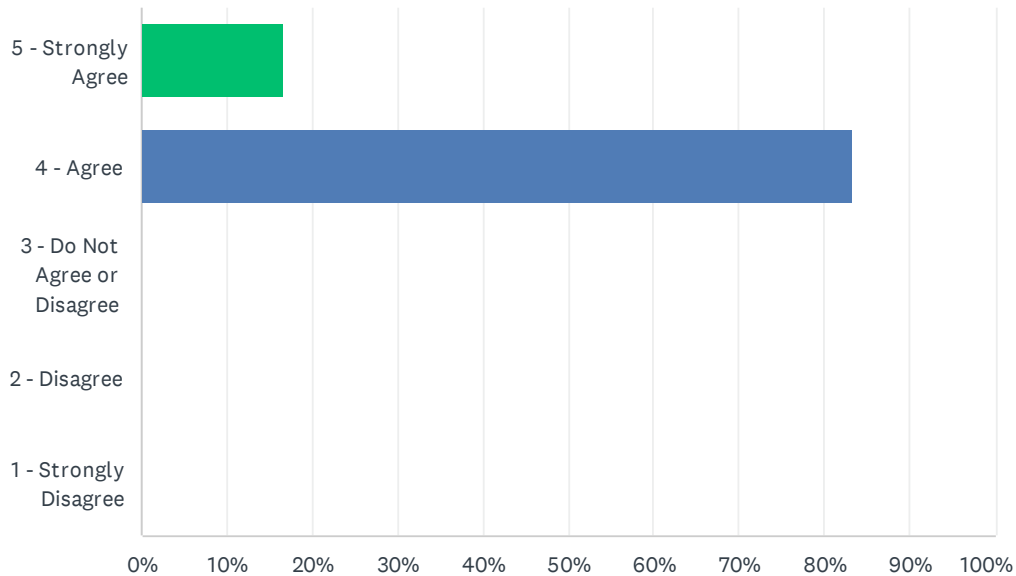


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	42.86%	3
4 - Agree	42.86%	3
3 - Do Not Agree or Disagree	14.29%	1
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		7

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	The committee has been sighted on the HLRI and CRF projects, the hospital move, and now the new EPR.	1/20/2025 3:14 AM
2	The agenda has been lighter recently but with the development of the next 5 year strategy and the Nexus programme this will change.	12/30/2024 12:16 PM

Q15 The Committee has the skills and expertise to provide effective critical challenge on the financial management, delivery risks and overall progress of projects or programmes.

Answered: 6 Skipped: 2

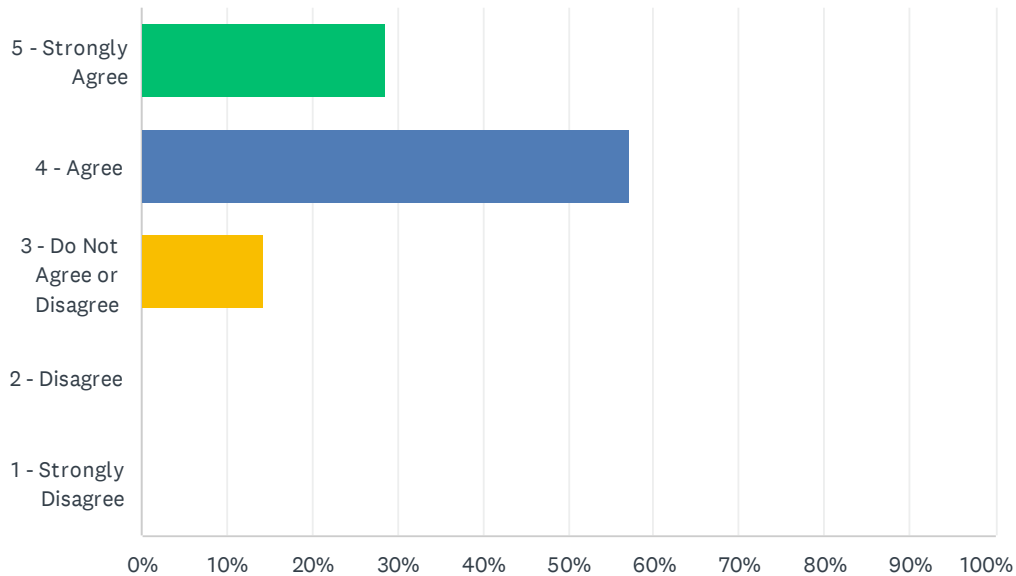


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	16.67%	1
4 - Agree	83.33%	5
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		6

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Yes	12/30/2024 12:16 PM

Q16 The Committee understands the key sources of assurance in the organisation, and how and why each of these sources provide assurance to them.

Answered: 7 Skipped: 1

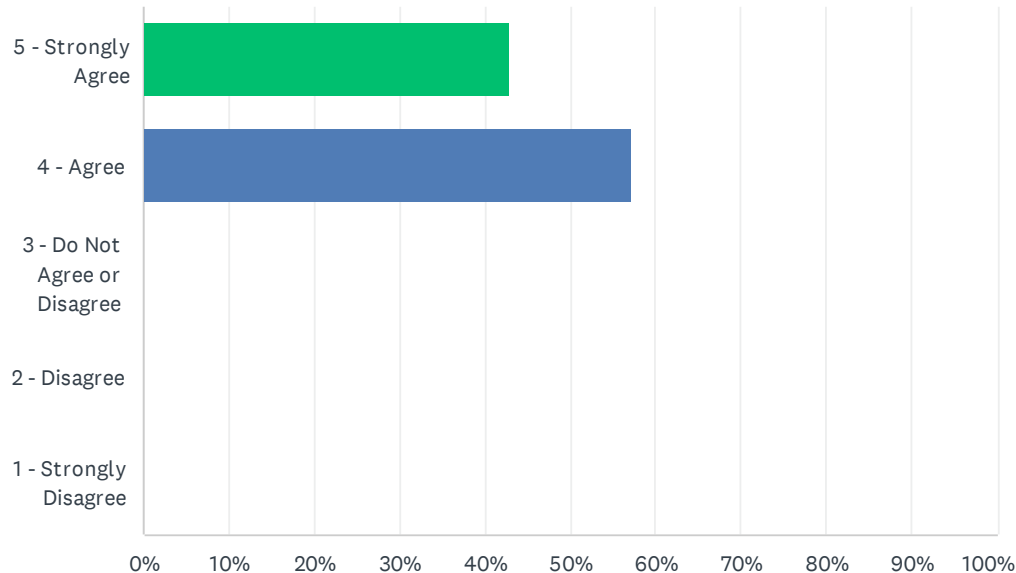


ANSWER CHOICES	RESPONSES
5 - Strongly Agree	28.57% 2
4 - Agree	57.14% 4
3 - Do Not Agree or Disagree	14.29% 1
2 - Disagree	0.00% 0
1 - Strongly Disagree	0.00% 0
TOTAL	7

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Yes	12/30/2024 12:16 PM

Q17 The Committee understands the organisation's strategy, operating environment and the associated risks to executing the strategy.

Answered: 7 Skipped: 1

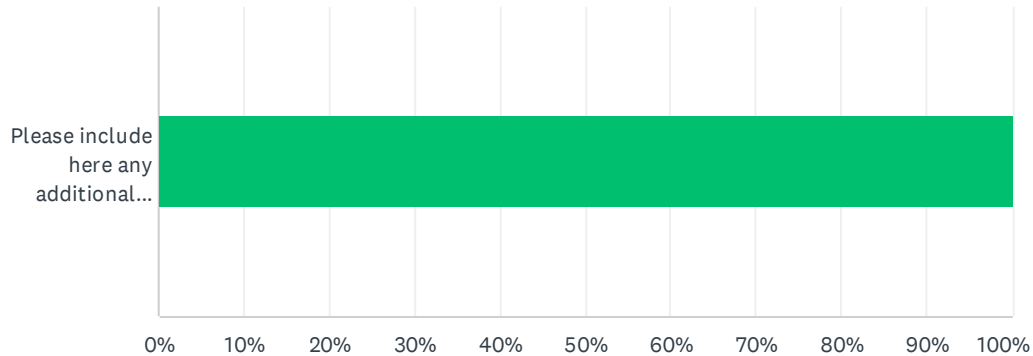


ANSWER CHOICES	RESPONSES	
5 - Strongly Agree	42.86%	3
4 - Agree	57.14%	4
3 - Do Not Agree or Disagree	0.00%	0
2 - Disagree	0.00%	0
1 - Strongly Disagree	0.00%	0
TOTAL		7

#	COMMENTS AND/REASONS FOR THE RATING:	DATE
1	Regular updates provided by the Director of Finance and CEO.	12/30/2024 12:16 PM

Q18 What is the overall assessment of the performance of the Strategic Projects Committee?

Answered: 4 Skipped: 4



ANSWER CHOICES	RESPONSES	
Please include here any additional comment(s) and suggestion(s) on any areas that we should focus on in 2025/26.	100.00%	4
TOTAL		4

#	COMMENT(S) AND SUGGESTION(S)	DATE
1	The Committee is performing well. Care must be taken to ensure that the issues brought to the committee are of a strategic nature not merely business as usual.	1/20/2025 3:17 AM
2	Diane is a great lead and chairs the meeting very well.	12/31/2024 8:14 AM
3	This is well led high functioning committee, which just needs to do more of the same as the agenda becomes busier in 2025.	12/30/2024 12:21 PM
4	This is a well functioning Committee .	12/24/2024 1:39 PM
5	Good performance. Sometimes there could be more emphasis on delivery of goals	12/23/2024 10:45 PM
6	I am not sure that the agenda and remit of the Committee are quite right. There are numerous "updates" provided across a number of topics without the data or detail to provide assurance or stimulate a proper discussion enabling appropriate challenge. I had understood that this was under consideration, but am not aware of the outcome of any further consideration that may have taken place.	12/23/2024 5:39 PM